National Center on Educational Outcomes – 6 Key Leadership Practices:

## Florida Department of Education (FDOE) Bureau of Exceptional Education and Student Services Theory of Action

Six Key Practices	If FDOE Leads  With the six key practices to implement multi-biered systems of supports to districts based on need and resulting in continous improvement	Then Local Education Agency (LEA)  Will use the six key practices to implement the multi-tiered system of supports to schools based on need and resulting in continous improvement	Then Schools	Then Students
1. Uses Data Well	Identify and respond to community needs     Refine or create state systems of support	Establish clear expectations for data use     Use data to identify need, measure implementation and impact on student learning	Will use the six key practices to implement the multi-tiered system of supports to students based on need and resulting in continous improvement	Will engage, progress, and graduate college, career and life ready.
2. Focus Goals	Establish common goals     Provide products and services to facicitate focused goal setting and coherent plans	Establish priority on improving teaching and learning     Ensure alignment of goals     Take leadership responsibility for goal setting		
Select & Implement Shared Instructional Practices	of instruction to all students	Align standards-based instruction to district goals     Build common language understanding     Require ongoing progress monitoring		
4. Implement Deeply	<ul> <li>Limits state and district requirements</li> <li>Provides products and services that help districts fully implement strategies</li> </ul>	Ensure consistentcy implementation of selected improvement strategies     Require aligned school structures     Provide support and accountability		
5. Monitor & Provide Feedback	<ul> <li>Helps districts understand relationship between monitoring for improvement and monitoring for compliance</li> </ul>	Use district identified formative indicators for implementation     Provide differentiated support     Measure effectiveness		
6. Inquire & Learn	<ul> <li>Evaluates adult and student learning</li> <li>Recognizes continous improvement of all students and specifice groups of students</li> </ul>	Pursue continous improvement     Establish decision-making process     Provide active oversight of instruction		

5(a): The Florida Department of Education, in collaboration with its internal and external stakeholders, has identified the measurable result of increasing the statewide graduation rate for students with disabilities from 52.3% (2012-13 graduates) to 62.3% (2017-18 graduates) and closing the graduation gap (baseline 23.2 percentage points in 2012-13) for students with disabilities in half (< 11.6 points). The SIMR is related to SPP/APR results indicator #1: Percent of youth with IEPs graduating from high school with a regular diploma. (20 U.S.C. 1416 (a)(3)(A))